



Dear Shareholder,

The progress achieved in 2019 proves that Vidrala is solidly prepared for the future.

Supported on operational improvements across our different units and grounded on the strength of the business structure accomplished after years of strategic coherence, sales reached EUR 1.01 billion, profits increased by 24% up to EUR 5.27 per share and the financial positioning was further reinforced by means of a 19% year-on-year debt reduction.

These results served to bring consistency to our strategy and to extend the proof of resilience of our business. As a result of them, the Board has proposed an increase of 15% in annual dividend payments and has approved a new share buy-back programme, aimed to repurchase and cancel up to 1% of the share capital.

On top of that, the year ended with the sale of the manufacturing activity in Belgium, which gave us the planned room to further focus on our strategic priorities. This decision, and the subsequent renewed investment efforts on selective strategic projects, attests that the correct allocation of capital is understood in Vidrala as a critical factor for long term success.

In conclusion, the business performance and the strategic movement executed in 2019 strengthened our business platform, making us a stronger and more competitive company. Looking at 2021 and beyond, with our customers in mind, we will execute additional investments, all the while maintaining a strict capital discipline and a firm focus on returns. We will invest more to protect our business, to reinforce our competitiveness and to better serve our markets under the highest standards with regards to sustainability.

In any case, we will remain firmly committed to our strategic fundamentals based on our three pillars: customer, cost and capital. The consumer packaging market remains fundamentally robust and Vidrala owns a strong business positioning, grounded on a diversified portfolio of customers served from competitive and well invested assets, and a skilled human team.

Carlos Delclaux
Chairman